# **Community Character Preservation Tools**



Cache County Courthouse, February 22, 2023

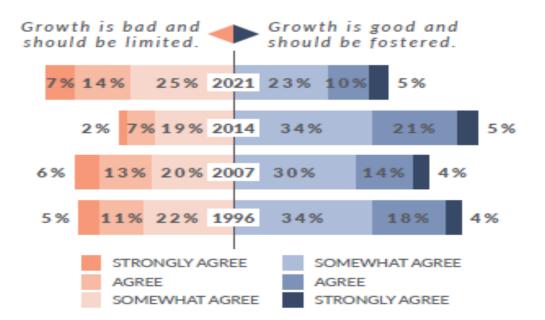
# **Panelists**

- Mayor Larry Jacobsen Nibley City Mayor
- Tim Wadkins Cache County Planning Manager
- Levi Roberts Nibley City Planner
- Wendy Fisher Executive Director, Utah Open Lands
- John Janson Consulting Planner and moderator (skier)



# Mayor Larry Jacobsen

- Are we tired of winning?
- Here in Nibley, I hear:
  - We need to conserve open space
  - Preserve our rural heritage
  - Build some attainable housing
  - Change our half acre mindset
  - Don't raise taxes (but do all kinds of stuff!)



Main Concerns – Housing, Traffic, Community/Family Anything missing? *Water*? *Source: Envision Utah* 

# **Session Intent**

 Learn about various tools that can be used to preserve your community character and open space



- Transfer of Development Rights
- Conservation Easements
- Purchase of Development Rights
- Overlays
- Cluster Zoning
- Flexible Agricultural Zones

# **TDR Background**

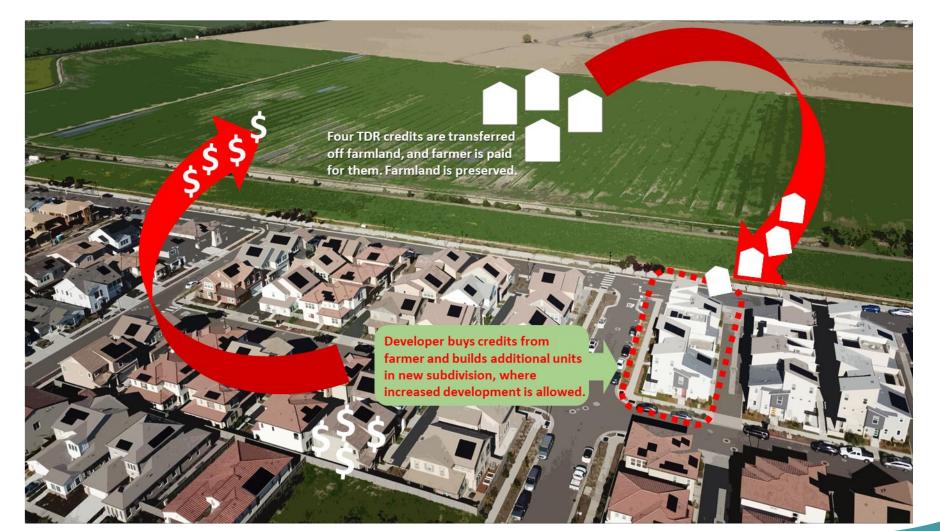
- First used in NYC to sell the air rights above Grand Central Station
- Many programs across the country
- Local examples
- Success depends on the market and a well constructed program



## **Transfer of Development Rights** *How does it work?*



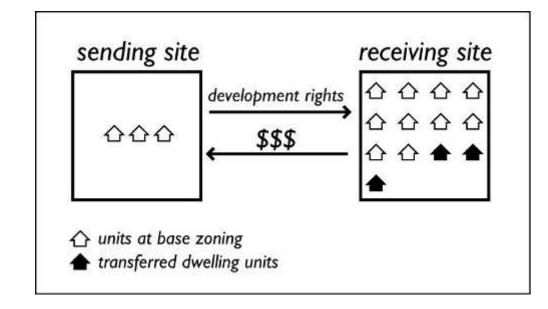
## **Transfer of Development Rights** *How does it work?*



# **TDR Systems**

Credits are sold representing what could *theoretically* be built in a preservation (sending) area (ag land, open space). Transferred credits/units are built where the community believes they are acceptable (town centers or planned centers or citywide).

- Sending Areas (Example: productive agricultural land or open space)
- Receiving Areas (Example: areas contiguous to major development clusters or planned centers)



# What Makes this Work?

- Farmer's development rights are purchased for what he/she thinks the land is worth (lots of caveats)
- Farmer gets to stay in the farming business! Or find someone to takeover
- A conservation easement is recorded, allowing for permanent preservation/continuing agricultural use and is held by a land trust/nonprofit or the City/County (potential cost for maintenance/management)

- Developer is willing to purchase the rights, if guaranteed the ability to build the credits/units purchased – which may be in addition to some base density
- 100% Voluntary

# **TDR's Potential Role**

- It can encourage farmers/owners of open space to continue farming and/or preserve significant open spaces (stream corridors, wetlands, mountainsides, etc.)
- It becomes like a new "currency," a new property right
- Everyone must understand that it is an incentive based, voluntary implementation tool

- City enables the transactions through an ordinance, but the transactions are private and voluntary
- It is a market-based system, and it requires market demand to work

# Making TDR "Pencil"

- A townhouse or small lot home is worth less than a big lot home. To make the transaction pencil:
  - If you sell "credits" from a farm (*TDR ordinance adds those theoretical* credits)
  - the buyer gets, for example, three small lot credits
  - notably more units get built in receiving areas

*Discussion: "hurdles" in every community* – heights, densities, and design in the receiving areas. Additional hurdle – long term maintenance

# **Rezone "Discipline" Is Needed**

- No demand = no transfers
- If a landowner/developer can get more density without TDR, he/she/they/them won't be interested in buying credits from the sending area
- Jurisdictions that participate need to have zoning discipline, clearly outlining when up-zoning will or won't occur
- This may cost some developers more to develop than previously thought, BUT "If zoning certainty can be obtained *through* credits, it can counterbalance additional cost with less time, less risk." (Arthur C. Nelson, Rick Pruetz, *The TDR Handbook*)

# **Successful Utah Stories**

- Mapleton Utah TDR ordinance adopted in1998. Approximately 750 acres have been preserved to date
- Ogden Valley (Weber County) ordinance and general plan in place to transfer density to village centers (which can be ski resorts).
- Spanish Fork working on preserving their river bottoms
- Nibley TDR system underway

# **Utah TDRs - Mapleton**

- First established in 1998 open space goal with trails
- City has both approved sending and receiving areas per overlay zoning districts
- Density increase options
  - Less density if the property has conservation easements
  - More density if the property is a transfer of fee title to the City
- City issues certificates for TDRs to the developer after conservation easements are recorded
- As of 2019 approximately 750 acres protected
- Protected bench (habitat, recreation(trails), farming & scenic)

# Utah TDRs – Spanish Fork (in progress)

#### In process of reviewing TDR ordinance and adopting

#### **SELLER** PROCESS





**Receive:** 

TDR Certificate

Deed of Severance

Calculate TDRs =  $(A-F) \times B$ 

- A Total Area of Property
- F Floodway & 30% Slope Area
- **B** Base Density Designation\*

#### **BUYER** PROCESS



Find & Secure Property

#### Proof of Program Intent

- Find Property in Sending Area
- Write LOI or Buy Property



#### Submit Application\*\*

Submit Application\*\*

#### **Receive:**

- Amount of TDRs Required
- Deed of Transfer



#### • Connect with a Buyer

- Receive Payment
- Record a Deed of Transfer



#### **Develop Property**

- Guaranteed TDR Use
- Complete Approval Process
- Start Building

# **County-Wide Systems – Tim Wadkins**

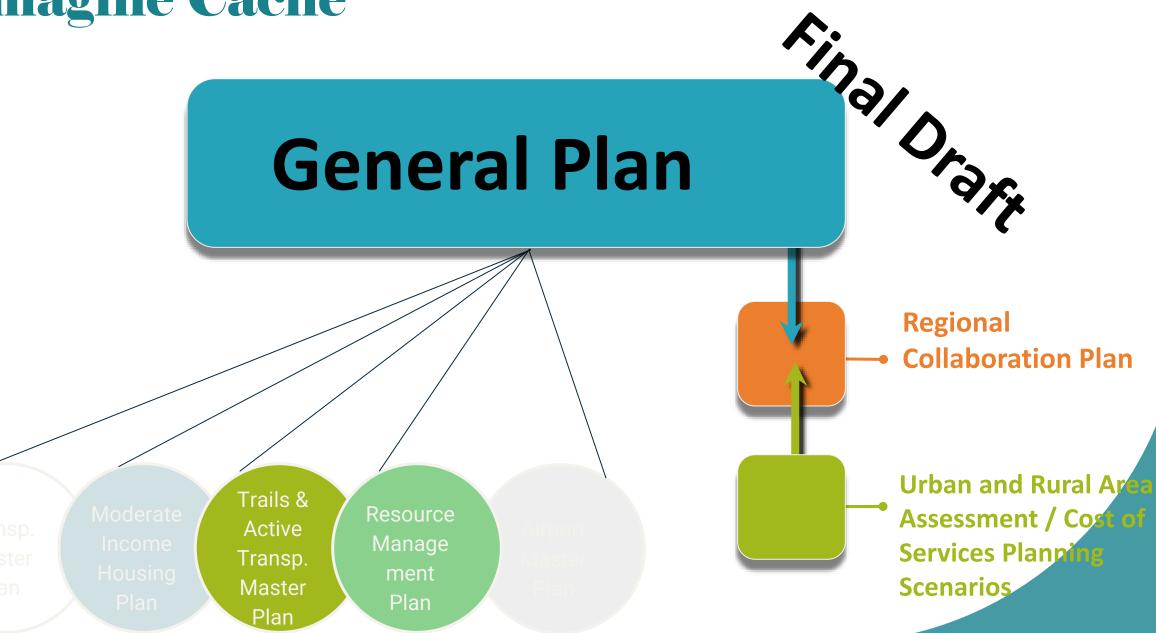
The New Jersey Pinelands protects one of the largest and least-polluted aquifers in the northeastern United States Courtesy of AC Nelson, R Pruetz, D. Woodruff, *The TDR Handbook*, Island Press

Larimer County preserved a portion of the Fossil Creek Regional Open Space using TDR. Courtesy of AC Nelson, R Pruetz, D. Woodruff, *The TDR Handbook*, Island Press

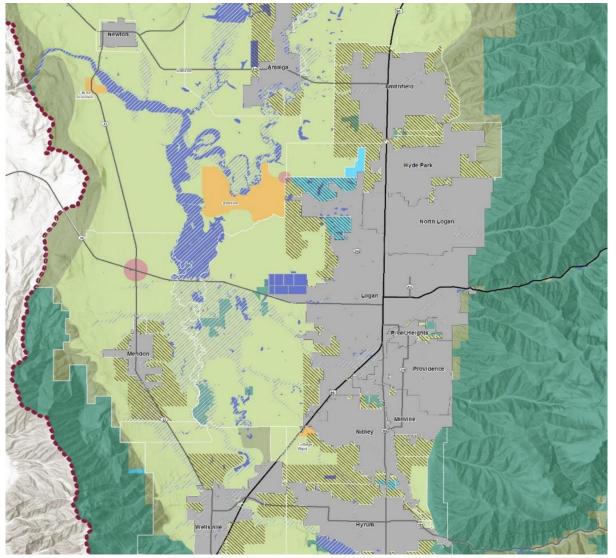
# **Conservation Development Concepts**

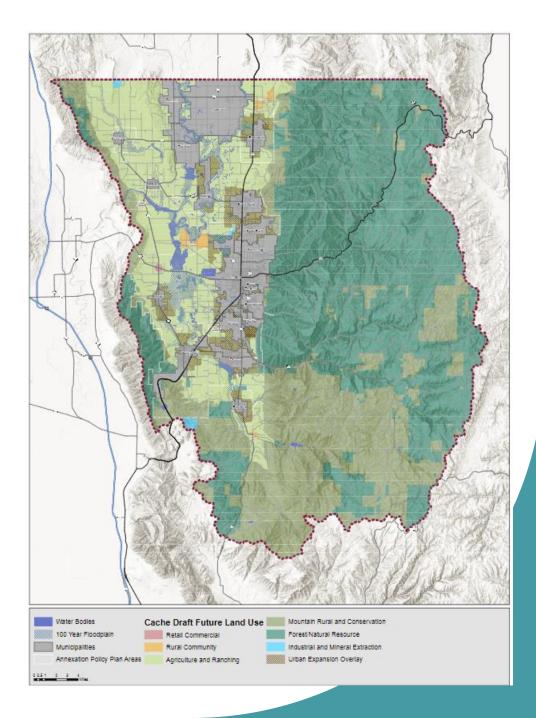
Photo Credit: Shauna L Hart





## Draft Future Land Use Map







#### IMAGINE CACHE GUIDING PRINCIPLES

The *Imagine Cache* Mission and Vision are firmly supported by five Guiding Principles. These Principles show commitment to the community values and priorities and provide a compass to guide and shape the community into the future. The General Plan's goals and policies are organized by each Guiding Principle.

#### Heritage and Stewardship

Active Lifestyles and Recreation

**Economic Vitality** 

**Regional Collaboration** 

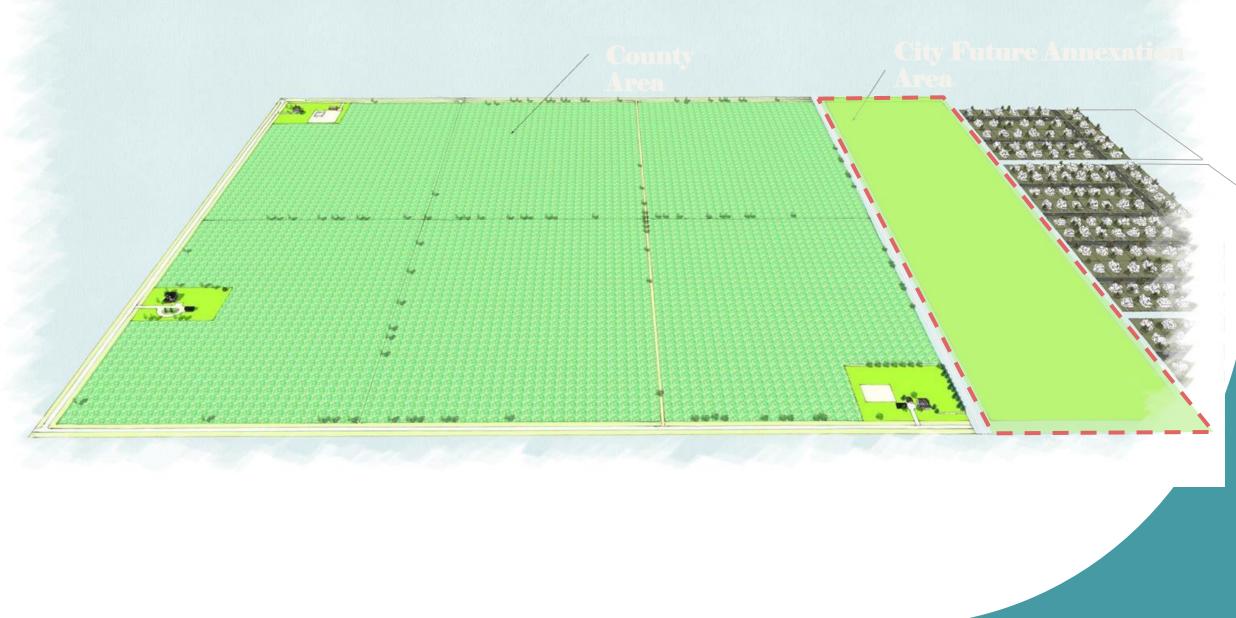
Valley Connectivity

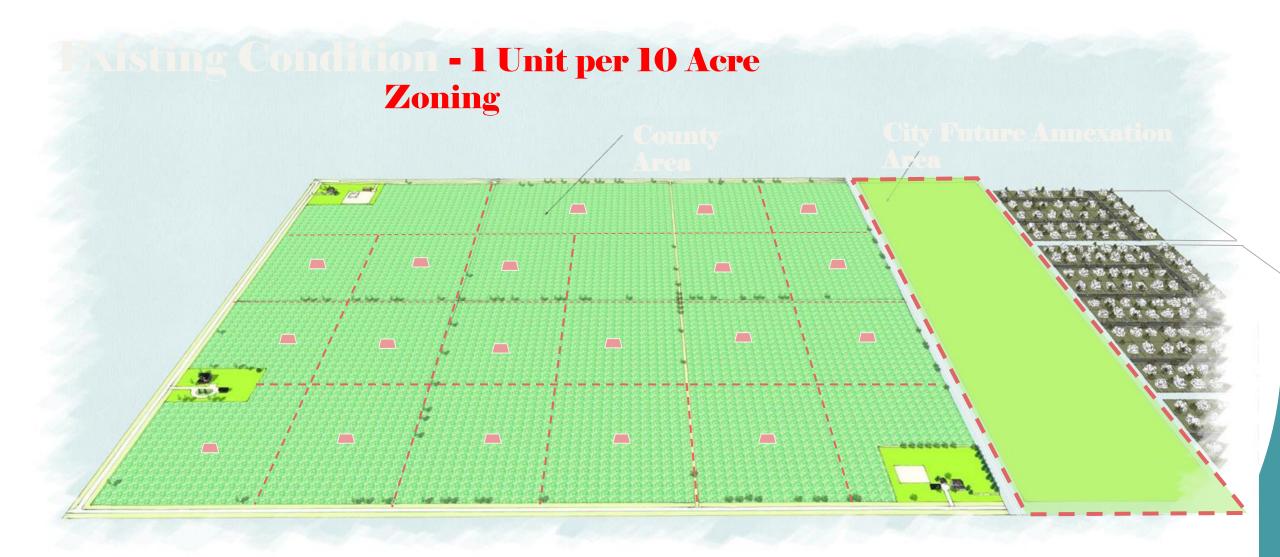
# 1. Heritage and Tewa

The open and rural nature of the County's unincorporated areas is an important component of the community's character that should be preserved.

- Apply appropriate land use zoning to limit development in sensitive land areas
- Protect watersheds, air, soils, and water supply through appropriate growth management.
- Explore new regulatory tools to support development and agland preservation (eg. TDR and PDR).
- Support agricultural community to identify and remove barriers to agricultural success.

**Existing Condition** 





## Maintain AlO zoning as a base property right

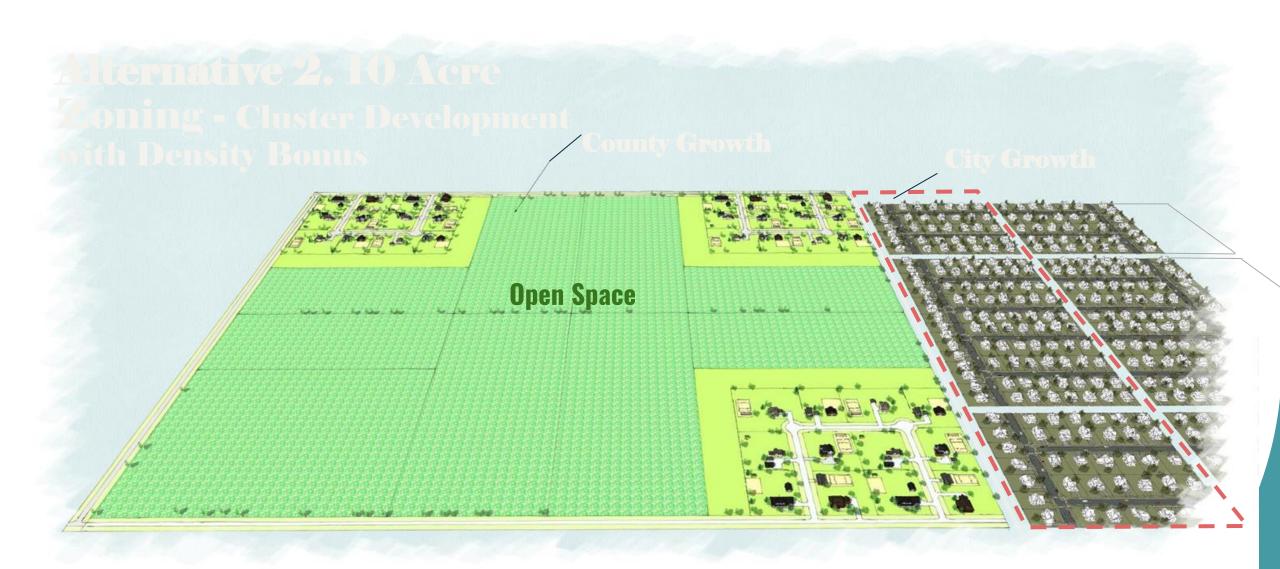
### Alternative 1. 2 Ac. to 5 Ac. Rezonings

#### **County Growth**

#### City Growth



**More** public and private road miles and utilities required



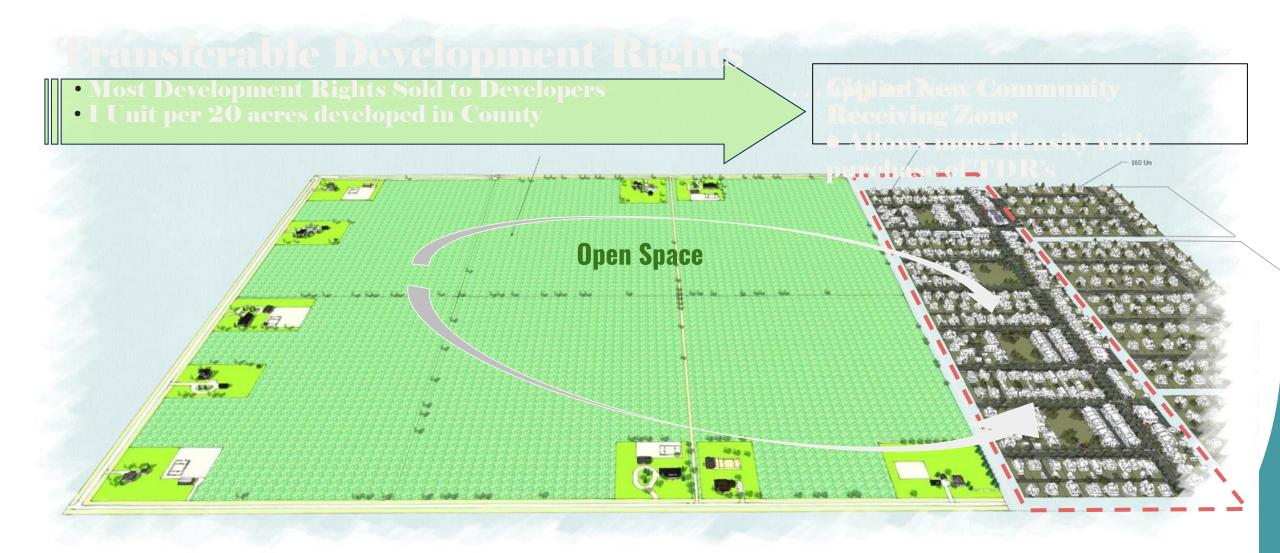
# **Less** public and private road miles and utilities required



# **Less** public and private road miles and utilities required



# **Less** public and private road miles and utilities required



# **Substantially Less** public and private road miles and utilities required

Agritourism &



















# 2. ACTIVE LIFESTYLES AND RECREATION

Active lifestyles and access to open spaces and trails bring significant benefits to the community.



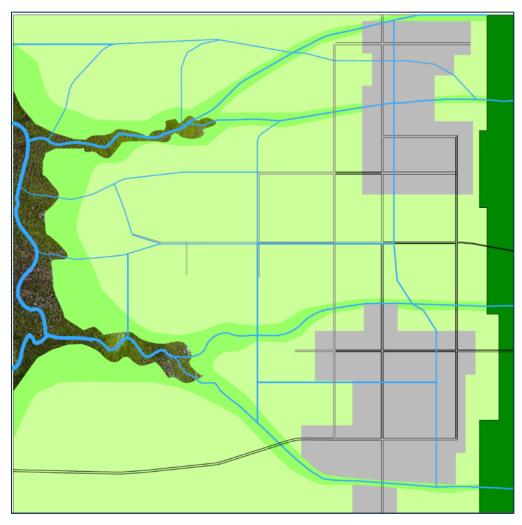
Preserve, construct and manage open spaces and natural areas for a connected system of open space, trails, recreation and scenic corridors.



# **3. Regional Collaboration**

**1. Land use compatibility: 2. Economic Development Opportunities: 3. Land preservation: 4. Trails and Recreation: 5.** Access to public lands: 6. Culinary water protection: 7. Floodplain management: 8. Housing affordability: 9. Fiscal and Economic Land Use Analysis: **10. Cost of Services and Efficient Use of** Infrastructure: **11. Water availability and resources: 12. Sewer and septic systems: 13. Road and corridor connectivity: 14. Fire and Emergency Management Services: 15. Law Enforcement:** 





#### **EXISTING COMMUNITIES & SURROUNDING AREA**



## **Cost of Services Scenarios**

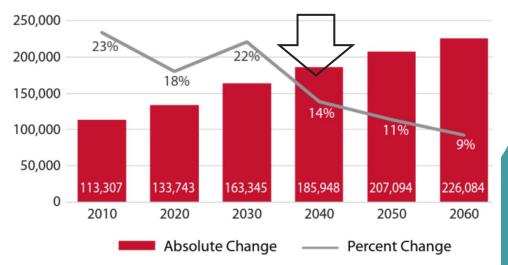
## Urban and Rural Area Assessment

#### Table 1. Cache County Growth Projections

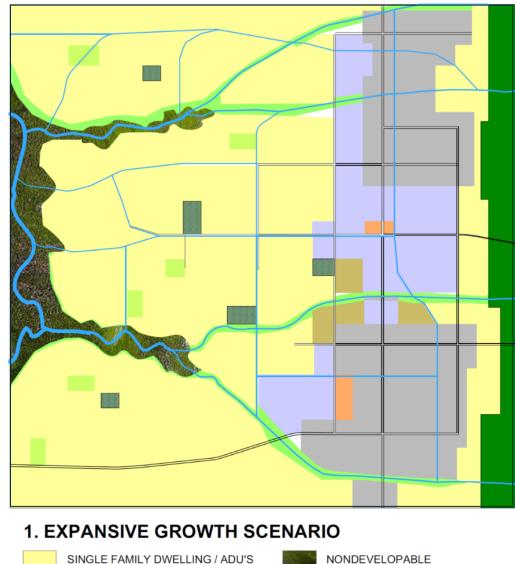
Source: Kem C. Gardner Policy Institute - 2020 to 2060 Projections

	2022	2040	Increase
H.H. Population	137,900	186,000	48,100
Households	43,100	65,200	22,100
Employees	64,600	88,000	

#### Historic and Projected Growth in Cache County

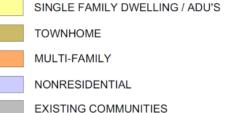


Source: Kem C. Gardner Policy Institute, 2020-2060 Projections



PRESERVED AG / OPEN SPACE

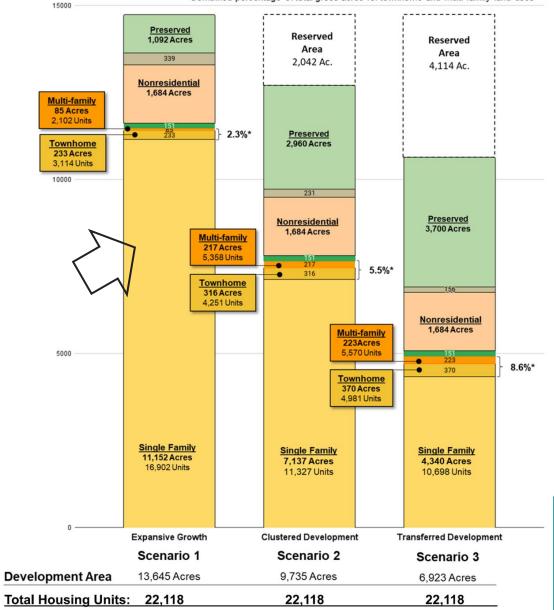
**PARKS & TRAILS** 

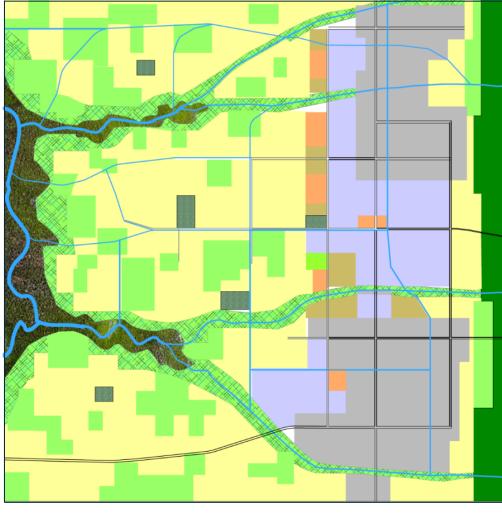


#### ACREAGE COMPARISON OF COUNTYWIDE GROWTH SCENARIOS

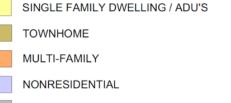
📄 Preserved Acres 📒 Regional Corridor 📒 Non-Residential 🔳 Parks and Trails 📒 Multi-family 📒 Townhome 📒 SFD / ADU

\* Combined percentage of total gross acres for townhome and multi-family land uses





#### 2. CLUSTERED GROWTH SCENARIO



NONDEVELOPABLE

PRESERVED AG / OPEN SPACE

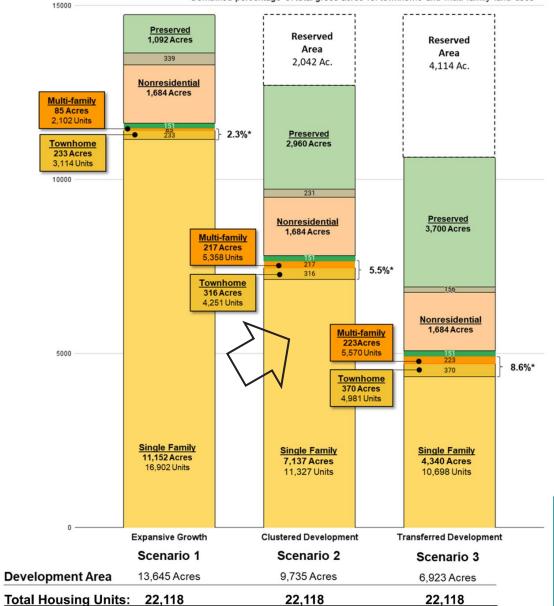
- PARKS & TRAILS
- RESERVED AG / VACANT LAND

EXISTING COMMUNITIES

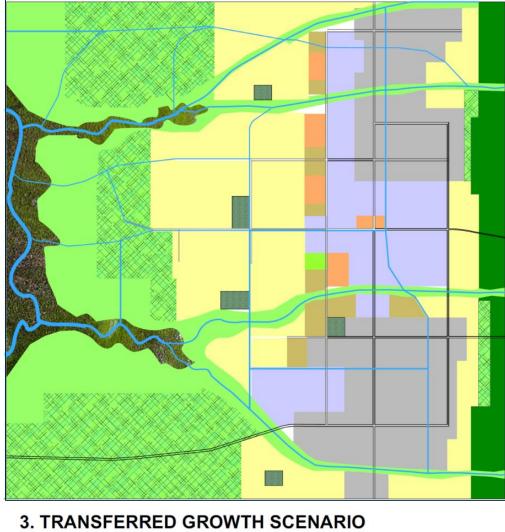
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PRE





**EXISTING COMMUNITIES** 



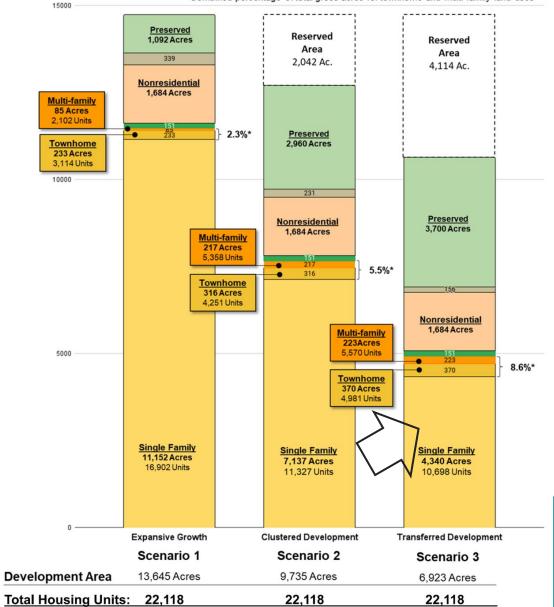
**RESERVED AG / VACANT LAND** 

NONDEVELOPABLE

#### ACREAGE COMPARISON OF COUNTYWIDE GROWTH SCENARIOS

📄 Preserved Acres 📒 Regional Corridor 📒 Non-Residential 🔳 Parks and Trails 📒 Multi-family 📒 Townhome 📒 SFD / ADU

\* Combined percentage of total gross acres for townhome and multi-family land uses



## The Nibley Story – lessons learned – Levi Roberts, City Planner



## Nibley City TDR Process

TDR Ordinance Development Process: February -October 2022  Public & stakeholder engagement

- Case Studies
- Market analysis
- Designation of sending & receiving zones
- Draft ordinance

Refinement & Adoption consideration: (October 2022 – TBD)

#### Current Status:

City Council consideration

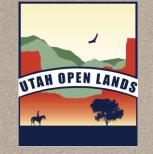
# Nibley TDR Process: Lessons Learned

- General support to preserve somewhere or something in your community is needed.
- Gauge support for TDR early and throughout process
- Sending & receiving areas should be defined early
- Define the scope of the TDR program
- TDR can be complicated. Visual aids can help.
- Clear communication with the public and other stakeholders about what it is and what it isn't
- Harp on VOLUNTARY nature of TDR



# Legal Issues to Avoid

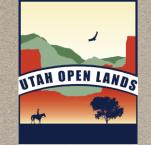
- State Law requires that you have an ordinance
- The ordinance needs to treat everybody the same
- Clear purpose
- Vague mapping
- Turning the process into some sort of City or County negotiation



Wendy Fisher, Executive Director Utah Open Lands

### WHAT IS A LAND TRUST?

 NATIONAL, STATEWIDE OR COMMUNITY BASED
 501(C) 3 NON PROFIT PUBLIC CHARITY
 QUALIFIES UNDER THE FEDERAL 170(H) AS AN ENTITY ELIGIBLE TO HOLD CONSERVATION EASEMENTS
 PERPETUAL GUARDIAN OF THE CONSERVATION EASEMENT TERMS AND CONDITIONS
 STEWARD OF COMMUNITY OPEN LAND RESOURCES
 DEFENSE OF PROTECTED OPEN SPACE



#### LAND CONSERVATION IN UTAH COMMUNITIES

- 1985 Conservation Easement Enabling Statute
- 1999 Utah Critical Lands Task Force
- 2000 LeRay Critical Lands Fund
- 2000 First Community Open Space Bond Park City
- Open Space Bond Communities: Park City, Summit County, Wasatch County, Midway City, Draper City, Salt Lake City, Salt Lake County, Cache County





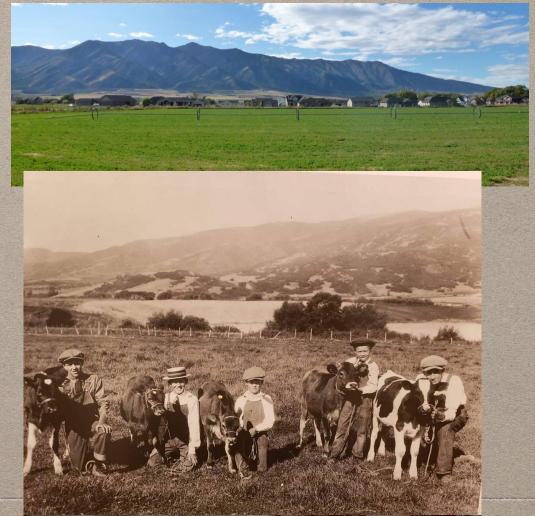
#### TYPES OF CONSERVATION PURPOSES ALL ARE CONSERVATION EASEMENTS

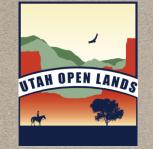
SCENIC (AGRICULTURE AND FOREST), CLEARLY DELINEATED GOVERNMENTAL CONSERVATION POLICY (NRCS, WRP, REPI, ACUB, OPEN SPACE BONDS), PUBLIC RECREATION AND EDUCATION, NATURAL HABITAT, REGISTERED HISTORIC LANDSCAPES



### CONSERVATION EASEMENTS & LANDOWNER/HOAs/CONSERVATION SUBDIVISIONS

- Working with Landowners
  - Tax deduction, reserved rights
- HOAs as successive Grantors
- Successive Lot Owners as Grantors
- Open Space Maintenance
- Social Trails/Privatizing community benefits



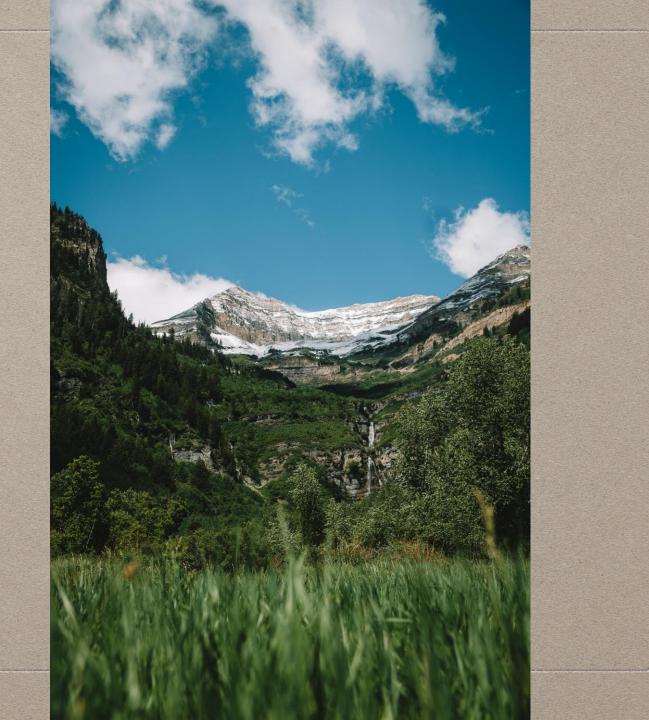


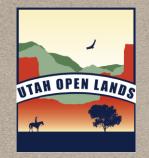
- TDRs and Conservation Easements
- TDRs and Land Trusts
- TDRs and Deed Restrictions
- Can TDRs create long term community benefit without a deed restriction?



### WHY A LAND TRUST?

- \* COMMUNITY PROMISE -THIRD PARTY
- \* UNRESTRICTED OPEN LAND
- CONSERVATION EASEMENTS ROLE IN PERMANENT PROTECTION
   OTHER TOOLS

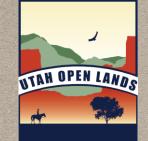






*Ensuring the Promise Conservation Easement Defense* 

- Violations by third parties
- \* Swaps
- Amendments for development
- Curing Violations



#### **Protecting the Lands We Love**





# **Purchase of Development Rights**

- Development Rights under the current zoning are purchased
- Land is preserved with a conservation easement, held by a Land Trust or other nonprofit like a City or County
- Fund raising and/or bonding required
- Voluntary
- Owner can retain the property but with reduced value and reduced uses
- Property can be leased
- No issues about where to move the density development potential is "retired"



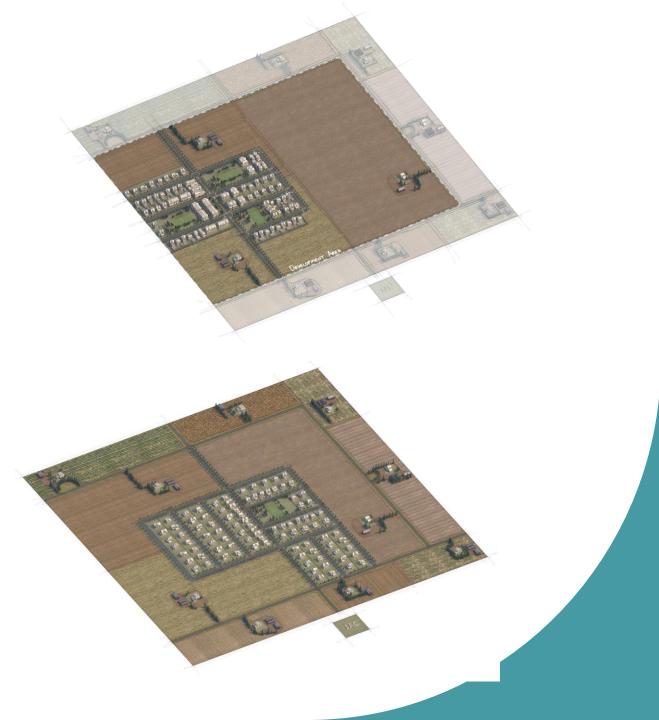
# Overlays

- Overlays can impact the kind of development that a community might consider "better" for an area
- Examples
  - Limited uses
  - Design ordinances assures the retention of the character of your downtown – sometimes hard to define
  - Town Center Development



# **Cluster Zoning**

- Somewhat like a PUD but with an emphasis on preserving agriculture
- Creates an option for farmers/ranchers to develop a smaller piece of their property – transferring density from the overall acreage to a corner.
- The original use can continue on the remainder
- Needs a preservation technique



## Flexible Agricultural Zones

- A new trend of allowing more uses along with farms, orchards, and ranches
- Add uses like:
  - Restaurants
  - Fruit and vegie stands
  - Associated retail sales
  - Temporary worker housing
  - B&B
  - Sell other "stuff"
  - Agritourism activities
  - Cluster development



### Hopefully we learned a bit about a few helpful tools to hang onto that community character

- Transfer of Development Rights
- Land Trusts and Conservation Easements
- Purchase of Development Rights
- Overlays
- Clusters
- Flexible Agricultural Zones



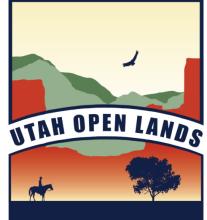
## **Good Resources**



Designing and Implementing Transfer of Development Rights Programs



Arthur C. Nelson, Rick Pruetz, and Doug Woodruff with James C. Nicholas, Julian Conrad Juergensmeyer, and Jonathan Witten



<u>Utah Open Lands</u>

https://www.utahopenlands.org/

- Utah Open Lands works with landowners and partners across the state of Utah - helping individuals, families, municipalities, and organizations realize their conservation hopes.
- <u>National Land Trust Alliance -</u>

https://landtrustalliance.org/land-trusts

## **Questions, Suggestions, Thoughts?**

